

State of Wisconsin/Department of Transportation
RESEARCH PROGRESS REPORT FOR THE QUARTER ENDING: June 30, 2007

Program: SPR-0010(36) FFY99	Part: II Research and Development
Project Title: Use of Functional Silos to Optimize Agency Decision-Making	Project ID: 0092-05-21 (MRUTC 05-05)
Administrative Contact: Jason Bittner	Sponsor: MRUTC
WisDOT Technical Contact: Nikki Hatch	Approved Starting Date: 1/1/2005
Approved by COR/Steering Committee: \$105,000	Approved Ending Date: 9/30/2007
Project Investigator (agency & contact): Tom Maze and Omar Smadi, Center for Transportation Research and Education at Iowa State University	

Description:

Transportation Agencies are no different than other organizations and they tend to organize into functionally focused units. This allows the professionals in the group to develop expertise within the functional area. In a sense, the groups become the agency's experts in one core functional area and the high level of narrowly defined expertise is reinforced by repetitive experiences on the same or similar topics. The repetitiveness of experiences fosters professional growth, expertise growth within the functional area, and efficiency through repetitively focusing knowledgeable individuals on familiar problems. The purpose of this project is to investigate how functional areas create barriers to efficient decision make and to identify practices which overcome these barriers.

Total study budget	Current FFY budget	Expenditures for current quarter	Total Expenditures to date	Percent Complete
\$105,000	\$105,000	\$10,373.42	\$80,496.24	77%

Progress This Quarter:

(Includes project committee mtgs, work plan status, contract status, significant progress, etc.)

Work continued on the final report. The project had a no cost extension to the end of September 2007. The final report will be completed in the next couple of months with a month left for review and final approval.

Work Next Quarter:

Complete the final report and submit for review. Make changes and modifications according to comments and submit final project report.

Circumstances affecting progress/budget: